Healthix Board of Director Meeting Minutes
December 12, 2023| 10:00am-11:30am

Board Attendees via Zoom:
- David Cohen, Chair, Maimonides Medical Center
- Larry McReynolds, NYU Brooklyn
- Irene Koch, Hospital for Special Surgery
- Donna Rey, 1199SEIU Benefit & Pension Funds
- Fred S. Sganga, Long Island State Veterans Home
- Anup Vidyarthy, The Stepping Stones Group
- Gerald Kelly, DO, Stony Brook Medicine
- Charles King, Housing Works
- David Leventhal, Pfizer
- Gretchen Van Wye, NYC DOHMH
- Michael Bouton, MD, NYC Health + Hospitals
- Matthew Siegler, NYC Health + Hospitals
- David Horwitz, MD

Absent:
- Paul Casale, MD, New York Quality Care ACO
- Michael Guarino, IPANY
- Gabriel Cohen, MD, NYC Health + Hospitals
- Marc d. Paradis, Northwell Health

Healthix Management:
- Todd Rogow, President, and CEO
- Vivienne DeStefano, SVP, Corporate Affairs
- Tom Moore, SVP, Innovation
- John Guastella, SVP, Finance & CFO
- Nick VanDuyne, SVP, CIO
- John Chow, CISO
- Magdalena Mandzielewska, Privacy Officer
- Kimberly Francois, VP, Project Mgt. & Operations
- Stephanie Scott, AVP Human Resources
- Kaitlin Flaherty, Executive Assistant

Call to Order: The meeting was called to order at 10:02am

Action Items:

Approve Minutes from October 10 meeting: The meeting minutes of October 2023 were approved.

Approval of 3 New Board Members, Lori Andrade; Tavora A. L. Buchman; K. Torian Easterling: The new members were unanimously approved by the Board.

Approval of the 2024 Healthix Budget: The 2024 Budget was approved.

Chairperson's Report

Dr. Cohen stated that while Healthix had started the year with some concerns from the State about data quality and responsiveness, the organization hired Insenna and was able to turn things around and improve the relationship with the State. Healthix has presented a plan for the future of Health Information Exchange. The staff has done amazing work over

2023. As part of the Insenna engagement, it was suggested that Healthix bring someone in to help improve on an ongoing basis with the State. Over the past year, Healthix was one of the first HIEs in the State to begin contributing to the State-wide Data Lake and achieved NCQA & HITRUST certification.

Board Member Votes

Mr. Rogow reviewed the three vacant Board seats, all in the term ending in 2026. Three potential new members were proposed by the Governance Committee: Lori Andrade, Chief Operations Officer, Health and Welfare Council of Long Island; Tavora A. L. Buchman, Ph.D., Director of Division of Epidemiology and Planning, Nassau County Department of Health; K. Torian Easterling MD, MPH, SVP, Pop & Comm Health Chief Strategy and Innovation Officer, One Brooklyn Health. The Board voted unanimously to approve the membership of all three to the Board.

NYeC & Healthix 2022 Goals

Currently all but two of the Participation and DFF goals have been met for the year, with plans in place to close these gaps by the end of the year. Healthix has greatly improved its uptime during the year, and has met the goal for the past 4 months. Mr. Rogow expects next year Healthix will be able to meet the threshold during 2024. Customer Satisfaction is no longer a survey, but four projects which have been approved in its place and Healthix expects to earn the total funding allocated. All the NORC approved projects will support the 1115 Waiver.

Healthix has mainly completed its 2023 Company goals.

Committee Reports

Finance Committee

Dr. Cohen informed the Board that Mr. King will be the Chair of the Finance Committee.

Mr. King presented a summary of the first 9 months of 2023.

The 2024 budget was presented and includes a new line for Contingent Grants and includes reductions in I&I grants, Participants/SOWs, and Partnerships to account for a shift in emphasis in NYeC to data quality. Increasing expenses are expected due to an increase in headcount. The 2024 budget projects a slight Net Income loss for the year to reflect these changes from a planned perspectives.

The Board unanimously voted to approve the 2024 Budget.

Privacy Committee

Mr. Sganga presented an overview of the most recent meeting of the Healthix Privacy Committee. The proposed amendment to the Healthix Policy to allow for "Utilization Review" as Level 1 acceptable use was discussed. This policy was approved by SHIN-NY Policy Committee and adapted by NYeC in January 2023. There has been some concern expressed about this proposed change. The Privacy and Executive Committees will need to discuss the issue further.

Healthix Transformation Progress & Plan

Mr. Rogow reviewed accomplishments to date, following the three major areas of focus that came out of the 2022 Board Retreat. Post retreat, Healthix worked to perfect Healthix as a Public Utility. This included system stabilization, NCQA Accreditation, launching a Patient Portal, and establishing a data lake to support the DOH and Public Health. From May 2023 to November 2023, toolkits dedicated to quality, such as Focus360, were developed. Finally, in the past two years Healthix has worked to position the organization to better support the community through health data insights. The creation of a de-identified data warehouse helps establish this framework and the promotion of our services at this year's Innovations in Value-Based Care Conference helped reenforce our role in this space.

The 2024 strategy will also follow these areas of focus. To leverage data, Healthix will promote its research capabilities and support the 1115 Waiver. Regarding toolkits, NYeC has funded Healthix to expand into toolkits for ACOs & IPAs,

strengthen existing toolkits, and provide toolkits to the healthcare community. Finally, to improve as a Public Utility, Healthix will utilize 2023 data assessment to collaborate with NYeC on strategy for resolving data gaps to support public health use cases, work with NYeC to solidify funding for data governance, and submit additional proposals in support of Healthix transformation.

Ms. Scott discussed the 3 Year plan, established in June 2023. Healthix is in progress on its Year 1 goals and is close to hiring a Government Affairs leader and bringing on a transformation coach. Work has also begun on the Year 2 goal of focusing on implementation.

The Healthix Vision shows where Healthix services as an HIE overlaps or exceeds TEFCA, national networks like CommonWell, and the SHIN-NY. These groups also differ in terms of adoptions characteristics, voluntary, vendor supported, and mandates respectively. Healthix is a combination. Mr. Rogow's goal is for Healthix to mature in the areas of Querying Data, Individual access, and Public Health. In 2024, Healthix will have a strengthened focus on the community needs.