Healthix

Healthix Ad-Hoc Board of Director Meeting Minutes
July 28, 2023| 9:00am-10:30am

Board Attendees via Zoom:
- David Cohen, Chair, Maimonides Medical Center
- Tom Early, Independent Consultant
- Michael Bouton, MD, NYC Health + Hospitals
  - Art Gianelli, Mount Sinai Health
  - Donna Rey, 1199SEIU Benefit & Pension Funds
  - David Schimel, New York Medical Staff Leadership Council
  - Michael Guarino, IPANY
  - Fred S. Sganga, Long Island State Veterans Home

- Larry McReynolds, NYU Brooklyn
- Irene Koch, Hospital for Special Surgery

  - Anup Vidyarthy, The Stepping Stones Group
  - David Horwitz, MD
  - Gabriel Cohen, MD, NYC Health + Hospitals
  - Paul Casale, MD, New York Quality Care ACO
  - Gerald Kelly, DO, Stony Brook Medicine

Absent:
- David Leventhal, Pfizer
- Charles King, Housing Works

- Matthew Siegler, NYC Health + Hospitals
- Marc d. Paradis, Northwell Health
- Gretchen Van Wye, NYC DOHMH

Insenna
- Kat McDavitt
- Carrie Paykoç

Healthix Management:
- Todd Rogow, President and CEO
- Vivienne DeStefano, SVP, Corporate Affairs
- Tom Moore, SVP, Innovation
- John Guastella, SVP, Finance & CFO
- Nick VanDuyne, SVP, CIO

- John Chow, CISO
- Magdalena Mandzielewska, Privacy Officer, Senior Director of Compliance
- Maureen O'Connor
- Kaitlin Flaherty, Executive Assistant

***Call to Order*:** The meeting was called to order at 9:00 am

Action Items:

Approve Minutes from Jun 6 Board Meeting: The meeting minutes of June 2023 was approved.

Approval of Dr. Gerald Kelly as a Co-Chair of the Healthix Board (Protected Class): Dr. Kelly was approved to serve on the Healthix Board as Co-chair.

Approve Renewal of Healthix Credit Line: The Board approved the renewal of the Credit Line.

Report of the Chair
Dr. Cohen yielded his time to finalize the action items for this meeting, allowing the Innsena representatives to report their final assessment findings.

Approval of New Board Member

Robert Chaloner's exit created a vacancy on the Healthix Board. Dr. Gerald J. Kelly, DO, CIO of Stony Brook Medicine. Dr. Kelly was approved and added to the Board.

Approval of Organizational Credit Line

Mr. Guastella discussed the annual renewal of Healthix's Credit Line at Chase. There are no changes other than a higher interest rate. He reminded the Board that historically Healthix has never had to use this credit line, and is akin to an insurance policy, if/when needed.

The Board unanimously approved the renewal of the Credit Line

Innsena Report

Ms. Paykoç presented Innsena' s recommendations and funding approach based on their assessment of Healthix. Key issues to address include data quality, better alignment with the state vision, transformation of organizational culture, succession planning and alignment with Board on strategy and governance. In doing so, Healthix will be able to support local health departments and the 1115 Medicaid waiver, as well as provide services for customers and key partners. Healthix must consider how to achieve these goals, given their limited resources.

Healthix has begun addressing areas in need of improvement by investing in itself and seeking a government affairs leader. The role will report to the CEO and will seek alliances with local, state, and federal leaders. Healthix has also engaged a neutral 3rd party to complete a data assessment. Mr. Rogow and HR have begun to offer training workshops in a move toward changing the culture of how we work with customers and our community. Healthix must also work with the State on a one-time high-level funding proposal with defined goals, KPIs, and outcome-based measures.

Mr. Rogow discussed Healthix's plan of action. Healthix will seek to transform from a traditional HIE to a regional health data utility (HDU) model focused on sharing actionable information and insights for treatment care coordination, quality improvement, and community and public health purposes.

Funding the Healthix transformation will follow a 3-year plan. The Healthix investment includes organizational resource allocation and development planning, data quality assessment and immediate technology stabilization, as well as cultural transformation. In years two and three, funding will cover transforming Healthix to an HDU, reducing technical debt, and data analysis, with funding from NYeC. Additionally, Healthix would improve data interfaces, deal with technical merger debt, maintain technical stabilization, implement patient portal & patient access API, create a provider toolkit, and additional community engagement services.

Meeting adjourned at 10:15am.